Years Ended December 31, 2019 and 2018



Financial Statements with Supplementary Information

Years Ended December 31, 2019 and 2018

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INDEPENDENT AUDITORS' REPORT

Board of Directors

Library System of Lancaster County

Lancaster, Pennsylvania

We have audited the accompanying financial statements of **Library System of Lancaster County** (a nonprofit organization), which comprise the statement of financial position as of December 31, 2019, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Lancaster | Lancaster City | Mechanicsburg | Carlisle troutcpa.com

Opinion

In our opinion, the 2019 financial statements referred to above present fairly, in all material respects, the financial position of **Library System of Lancaster County** as of December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Prior Period Financial Statements

The financial statements of **Library System of Lancaster County** as of December 31, 2018, were audited by other auditors whose report dated May 24, 2019, expressed an unmodified opinion on those statements.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The analysis of state and county funding to member libraries on page 19 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepared the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

September 21, 2020 Lancaster, Pennsylvania

west CPA

STATEMENTS of FINANCIAL POSITION December 31, 2019 and 2018

	2019	2018
ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	\$ 1,445,198	\$ 1,173,459
Accounts Receivable	112,749	129,344
Prepaid Expenses	125,561	149,827
Short-Term Investments	50,000	160,000
Total Current Assets	1,733,508	1,612,630
PROPERTY and EQUIPMENT		
Furniture and Equipment	476,424	559,009
Vehicles	172,782	152,603
Leasehold Improvements	158,768	151,555
	807,974	863,167
Less: Accumulated Depreciation	(499,735)	(581,546)
Property and Equipment, net	308,239	281,621
OTHER ASSETS		
Security Deposit	4,718	4,718
Long-Term Investments	-0-	50,000
Total Other Assets	4,718	54,718
TOTAL ASSETS	\$ 2,046,465	\$ 1,948,969

STATEMENTS of FINANCIAL POSITION (Continued)
December 31, 2019 and 2018

	2019	2018
LIABILITIES and NET ASSETS		
CURRENT LIABILITIES		
Accounts Payable	\$ 35,921	\$ 53,978
Accrued Wages	41,774	11,263
Current Portion of Capital Lease Obligation	21,625	15,938
Accrued Expenses	2,412	6,688
Deferred Revenue	53,588	32,459
Due to Member Libraries Fundraisers	2,607	5,607
Due to Council of Friends	50	3,564
Total Current Liabilities	157,977	129,497
Long-Term Liabilities		
Capital Lease Obligation, less Current Portion	63,108	50,469
TOTAL LIABILITIES	221,085	179,966
NET ASSETS		
Without Donor Restrictions	1,775,265	1,712,118
With Donor Restrictions	50,115	56,885
TOTAL NET ASSETS	1,825,380	1,769,003
TOTAL LIABILITIES and NET ASSETS	\$ 2,046,465	\$ 1,948,969

Library System of Lancaster County

STATEMENTS of ACTIVITIES Years Ended December 31, 2019 and 2018

	Net Asset Donor Re	Net Assets Without Donor Restrictions	Net Asson	Net Assets With Donor Restrictions	Total	Įa
SUPPORT and REVENUE	2019	2018	2019	2018	2019	2018
State Funding						
Quality Aid	\$ 615,959	\$ 615,959	\$	⊹	\$ 615,959	\$ 615,959
Excellence Aid	702,440	702,440			702,440	702,440
County Coordination Aid	227,645	227,645			227,645	227,645
Equal Grant Aid	32,517	32,517			32,517	32,517
District Consultant	16,155				16,155	
Total State Funding	1,594,716	1,578,561			1,594,716	1,578,561
County Funding	1,993,740	1,993,739			1,993,740	1,993,739
Total State and County Funding	3,588,456	3,572,300			3,588,456	3,572,300
Less: Disbursements to Member Libraries	(1,528,167)	(1,511,167)			(1,528,167)	(1,511,167)
State and County Funding Retained by the System	2,060,289	2,061,133			2,060,289	2,061,133
Grants	208,628	214,865			208,628	214,865
Other Revenue	85,351	79,848	304	3,485	85,655	83,333
Net Assets Released from Restrictions	7,074	75,685	(7,074)	(75,685)	φ	0
Total Support, Revenue, and Release from Restrictions	\$ 2,361,342	\$ 2,431,531	\$ (6,770)	\$ (72,200)	\$ 2,354,572	\$ 2,359,331

See notes to financial statements.

Library System of Lancaster County STATEMENTS of ACTIVITIES

(Continued)

Years Ended December 31, 2019 and 2018

	Net Assets Without Donor Restrictions	Without	Net Assets With Donor Restriction	Net Assets With Donor Restrictions	Total	- Ez
FUNCTIONAL EXPENSES	2019	2018	2019	2018	2019	2018
Program Services Management and General Fundraising	\$ 1,947,383 323,494 27,318	\$ 1,768,437 381,049 28,122		φ.	\$ 1,947,383 323,494 27,318	\$ 1,768,437 381,049 28,122
Total Functional Expenses	2,298,195	2,177,608	φ	φ	2,298,195	2,177,608
CHANGES in NET ASSETS	63,147	253,923	(6,770)	(72,200)	56,377	181,723
NET ASSETS						
Beginning of Year	1,712,118	1,458,195	56,885	129,085	1,769,003	1,587,280
End of Year	\$ 1,775,265	\$ 1,712,118	\$ 50,115	\$ 56,885	\$ 1,825,380	\$ 1,769,003

STATEMENT of FUNCTIONAL EXPENSES Years Ended December 31, 2019 and 2018

		Program	E			Management	ment							
		Services	Ses			and General	neral	_	Fundraising	ising		Total	<u>e</u>	
ı	7	2019	7	2018	70	2019	2018	2019	6]	2018	7(2019		2018
Personnel														
Salaries and Wages	χ \$	839,271	, \$	702,119	\$ 17!	\$ 175,556	\$ 227,700	\$ 17,837		\$ 18,971	\$ 1,0	\$ 1,032,664	ς,	948,790
Employee Benefits		198,760	\	172,238	5	55,861	49,873		5,196	4,655	2	259,817		226,766
Collection Expenses														
Books		23,013		11,048								23,013		11,048
Subscriptions		1,412		1,580								1,412		1,580
Overdrive Subscription		8,000		8,000								8,000		8,000
Audio Visual		1,920		2,737								1,920		2,737
Computer Service Fees		54,937		44,806								54,937		44,806
Interment Access Fees		222,100		232,500							2	222,100		232,500
Collection Processing		85,040		85,390								85,040		85,390
Operating Overhead														
Property and Vehicles		30,247		24,263	•	7,788	17,854		709	874		38,744		42,991
Rent		67,650		78,373	18	18,952	8,708	1	1,717			88,319		87,081
Postage and Shipping		4,719		3,687		254	1,843		102	617		5,075		6,147
Supplies		4,439		3,914		1,248	1,508		116	2,949		5,803		8,371
Accounting Services					7	26,361	16,497	7				26,361		16,497
Legal Services						338	428	~				338		428
Other Contracted Services		12,276		18,843	•	2,178	5,920	0	7			14,461		24,763
Miscellaneous Operating	ب	850	ب	∞	٠; ج	3,438	\$ 4,862	<i>ې</i>		\$ 56	\$	4,288	\$	4,926

STATEMENTS of FUNCTIONAL EXPENSES

(Continued)

Years Ended December 31, 2019 and 2018

	P	Program	_	Man	Management				
	Se	Services		and	and General	Fund	Fundraising	ħ	Total
	2019		2018	2019	2018	2019	2018	2019	2018
Program and Services									
Computer Expenses	\$ 197,532	Υ.	204,804	\$ 4,733	\$ \$	\$ 930	ب	\$ 203,195	\$ 204,804
Bookmobile	22,490	_	10,387					22,490	10,387
Be Ready Rover	14,181							14,181	0-
Supplies	29,724		28,728					29,724	28,728
Telephone	10,026		9,245					10,026	9,245
Public Relations	2,706		3,959	305	10	28		3,039	3,959
Library Programs	42,797	_	28,069			648		43,445	28,069
Travel and Conferences	10,707		5,460	2,149	0			12,856	5,460
Dues, Memberships and Events	3,544		2,054	988	ĵ.			4,430	2,054
Training and Development	3,841		8,734	972	7	28		4,841	8,734
Miscellaneous			26	8,675	10			8,675	26
Local Grant Expense			77,465					o	77,465
Depreciation Expense	55,201			13,800	2 45,856			69,001	45,856
TOTAL FUNCTIONAL EXPENSES	\$ 1,947,383		\$ 1,768,437	\$ 323,494	\$ 381,049	\$ 27,318	\$ 28,122	\$ 2,298,195	\$ 2,177,608

STATEMENTS of CASH FLOW Years Ended December 31, 2019 and 2018

	2019	2018
CASH FLOWS from OPERATING ACTIVITIES		
Changes in Net Assets	\$ 56,377	\$ 181,723
Adjustments to Reconcile Changes in Net Assets to Net		
Cash Provided (Used) by Operating Activities:		
Depreciation	69,001	45,856
(Increase) Decrease in:		
Accounts Receivable	16,595	30,542
Prepaid Expenses	24,266	26,398
Increase (Decrease) in:		
Accounts Payable	(18,057)	(15,799)
Accrued Wages	30,511	(2,092)
Accrued Expenses	(4,276)	1,952
Deferred Revenue	21,129	6,468
Due to Member Libraries Fundraisers	(3,000)	(150)
Due to Council of Friends	(3,514)	1,761
Net Cash Provided by Operating Activities	189,032	276,659
CASH FLOWS from INVESTING ACTIVITIES		
Purchase of Property and Equipment	(63,298)	(94,926)
Proceeds from Sale of Investments	160,000	44,177
Net Cash Provided (Used) by Investing Activities	96,702	(50,749)
CASH FLOWS from FINANCING ACTIVITIES		
Payments on Capital Lease	(13,995)	(13,280)
INCREASE in CASH and CASH EQUIVALENTS	271,739	212,630
CASH and CASH EQUIVALENTS		
Beginning	1,173,459	960,829
Ending	\$ 1,445,198	\$ 1,173,459
SUPPLEMENTAL DISCLOSURE of CASH FLOW INFORMATION		
Assets Acquired/Capitalized and Financed by Capital Leases	32,318	79,687
Cash Paid for Interest	6,673	3,884

NOTES to FINANCIAL STATEMENTS

NOTE 1 - SUMMARY of SIGNIFICANT ACCOUNTING POLICIES

Organization

The **Library System of Lancaster County** (the Organization) was incorporated in Pennsylvania in 1987. The Organization was established to directly receive and distribute funds and to provide services to all local public libraries in Lancaster County. In addition, the Organization is responsible for planning and overseeing long-range programs and the development of public library services in Lancaster County.

Basis of Accounting

The Organization's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (US GAAP). Current US GAAP standards are contained in the Accounting Standards Codification (ASC) as set forth by the Financial Accounting Standards Board (FASB).

Basis of Presentation

The financial statements of the Organization have been presented in accordance with FASB Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*, which requires the Organization to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets Without Donor Restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the Board of Directors.

Net Assets With Donor Restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions may be temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions may be perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Contributions and Donated Materials and Services

Support that is restricted by the donor is reported as an increase in net assets - without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets - with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets - with donor restrictions are reclassified to net assets - without donor restriction and reported in the financial statements.

Contributed property and equipment are recorded at fair value at the date of donation.

No amounts have been reflected in the financial statements for contributed services because they do not meet the criteria established by the FASB ASC topic relating to Donated Services. However, board and committee members and volunteers have donated significant amounts of their time to the Organization.

Grants and State and County Funding

The Organization accounts for grant and government funding as conditional contributions in the statements of activities. Revenue is recognized when expenses have been incurred for the purpose specified by the grantor or funding resource during the period. All funds not expended in accordance with the grants are recorded as deferred revenue until such barriers are met.

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 1 - SUMMARY of SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. The Organization estimates relate primarily to depreciation, which is based on estimated useful lives, and the functional allocation of expenses for the statements of functional expenses.

Functional Expenses

The costs of providing Organization programs and supporting services has been summarized on a functional basis in the statements of activities. Certain expenses are charged directly to program or supporting services based on specific identification. Indirect expenses have been allocated by management based on reasonable allocation methods. Such allocations are determined by management on an equitable basis according to the following methods of allocation:

Expense	Method of Allocation
Personnel	Time and Effort
Operating Overhead	Full Time Equivalent
Programs and Services	Direct Allocation
Local Grant Expenses	Direct Allocation
Depreciation	Direct Allocation

Inexhaustible Collections and Books

Because the values of the existing inexhaustible collections, including research books, are not readily determinable, the Organization has not capitalized them and does not sell these items. Books used in the circulating libraries have not been capitalized because their estimated useful lives are unable to be reasonably estimated.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all highly-liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents, with the exception of certificates of deposit.

Investments

Investments are carried at fair value in the statements of financial position in accordance with FASB ASC Topic 958, *Not-For-Profit Entities*. Gains and losses on investments are required to be reported in the statements of activities as increases or decreases in net assets without donor restrictions unless restrictions are stipulated by the donor or by law. Contributed investments are recorded as a contribution at the fair value on the date received.

Fair Value Measurement

The Organization has adopted FASB ASC Topic 820, *Fair Value Measurement*. This standard defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 1 - SUMMARY of SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounts Receivable

It is the Organization's policy to record an allowance for doubtful accounts based on management's assessment of the collectability of specific balances and the aging of accounts receivable. Management has determined that no valuation allowance for uncollectible accounts is required as of December 31, 2019 and 2018.

Property and Equipment

Property and equipment are stated at cost. Donations of property and equipment are recorded as contributions at fair value at the date of gift. Assets that cost \$2,500 or more and have a useful life greater than one year are capitalized. The cost of books is expensed when purchased. Depreciation is provided on the straight-line method over the following estimated useful lives:

Furniture and Equipment 5 - 10 Years
Vehicles 5 Years
Leasehold Improvements 10 - 40 Years

Advertising

The Organization follows the policy of charging the cost of advertising to expense as incurred.

Compensated Absences

The Organization maintains a leave time policy in which employees can accrue earned leave time. Employees may carry over a maximum of half their annual eligibility of unused vacation time to the next year. The maximum amount that could be carried over by any employee is 12.5 days. Employees will be compensated for their balance of accrued vacation time upon voluntary termination or retirement. Employees may also carry over a maximum 975 hours of earned sick leave and are eligible, upon retirement, to receive payment of half their sick leave balance, up to 20 days.

It is the Organization's policy to record an accrued liability for material compensated absences. The recorded liability for compensated absences was \$27,249 and \$-0- as of December 31, 2019 and 2018.

Tax Status and Uncertain Tax Positions

The Organization is exempt from taxation as provided by Code Section 501(c)(3) of the Internal Revenue Code (the Code). Section 501(c)(3) defines the exempt organization as being "organized and operated for religious, charitable, scientific, testing for public safety, literacy or educational purposes, or the prevention of cruelty to children or animals." In addition, the Organization has been determined by the Internal Revenue Service not to be a private foundation, within the meaning of Section 509(a) of the Code.

The Organization is not aware of any unrelated business income that would be subject to taxation. Accordingly, the Internal Revenue Service Form 990-T will not be filed. The Organization follows the provisions of ASC Topic 740, *Income Taxes*, and is not aware of any uncertain tax positions, and accordingly, no corresponding liability, including penalties and interest, has been recorded in the accompanying financial statements.

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 1 - SUMMARY of SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounting Standards Adopted in 2019

In June 2018, the FASB issued ASU No. 2018-08 *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made* (ASU 2018-08), which assists entities in evaluating whether transactions should be accounted for as contributions or as exchange transactions. This update is effective for the year ended December 31, 2019. The Organization has adjusted the presentation of these statements accordingly.

Accounting Standards Not Yet Adopted

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers* (ASU 2014-09), which requires entities to recognize revenue when a customer obtains control rather than when entities have transferred substantially all risks and rewards of a good or service. This update is effective for the year ending December 31, 2020. The Organization is currently assessing the impact the adoption of ASU 2014-09 will have on its financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases* (Topic 842). The main difference between currently effective GAAP and ASU 2016-02 is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases. This update is effective for the year ending December 31, 2022. The Organization is currently assessing the impact the adoption of ASU 2014-09 will have on its financial statements.

Reclassification

Certain prior year amounts have been reclassified to conform to the current year financial statements presentation. These reclassifications had no effect on previously reported net assets.

NOTE 2 - CONCENTRATIONS of CREDIT RISK

Financial instruments that potentially subject the Organization to concentration of credit risk consist principally of cash deposits and certificates of deposit. The Organization maintains substantially all of its cash balances with several financial institutions where the cash account balances may at times exceed FDIC limits.

The revenue from the County of Lancaster totaled \$1,993,740 and \$1,993,739 or 51% and 52% of total revenue for the years ended December 31, 2019 and 2018, respectively. The revenue from the Commonwealth of Pennsylvania totaled \$1,594,716 and \$1,578,561 or 41% of total revenue for each of the years ended December 31, 2019 and 2018, respectively.

A major vendor is a vendor whose goods and services represent 10% or more of the Organization's total purchases for the year. There was one vendor which met the major vendor criteria. Purchases from this vendor were \$415,050 and \$438,939 for the years ended December 31, 2019 and 2018, respectively.

NOTE 3 - INVESTMENTS

Short-term investments at December 31, 2019, consist of the following Certificates of Deposit with original maturities twelve months or less:

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 3 - INVESTMENTS (Continued)

				Balance
	Maturity Date	Original Term	Interest Rate	December 31, 2019
Union Community Bank	1/20/2020	13 mos.	2.42%	50,000

Short-term investments at December 31, 2018, consist of the following Certificates of Deposit with original maturities twelve months or less:

	Maturity Date	Original Term	Interest Rate	Balance December 31, 2018
PNC Investments	1/15/2019	12 mos.	2.25%	80,000
PNC Investments	7/29/2019	12 mos.	2.35%	80,000
				160,000

There were no long-term investments at December 31, 2019. Long-term investments at December 31, 2018, consist of the following Certificates of Deposit with original maturities greater than twelve months:

	Maturity Date	Original Term	Interest Rate	Balance December 31, 2018
Union Community Bank	1/20/2020	13 mos.	2.42%	50,000

NOTE 4 - OPERATING LEASE

The Organization entered into a 5-year property lease from December 1, 2016 through November 30, 2021. The property lease is for facilities from which the Organization conducts its central operations. Rent payments are fixed at \$5,207 base per month for the first year. In the second through the fifth year the minimum fixed annual rent will increase per the schedule in the lease agreement. Additional rents for common area maintenance and HVAC maintenance are assessed at the beginning of the calendar year based on budgeted amounts and reconciled annually with actual expenditures by the landlord. For the years ending December 31, 2019 and 2018, rent payments totaled \$88,319 and \$84,996, respectively.

Future minimum lease payments are as follows:

2021	60,786 126 ,189
2021	60 706
2020	65,403

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 5 - CAPITAL LEASES

The Company has capital lease obligations under leases for vehicles. Capital lease obligations as of December 31, 2019 and 2018, consisted of the following:

	2019	2018
Capital lease payable to a financing company, due in monthly payments of \$1,786 through November 2021, collateralized by a vehicle with a net book value of \$98,325 at December 31, 2019. The note included interest at 11.58%.	52,415	66,407
Capital lease payable to a financing company, due in monthly payments of \$539 through January 2025, collateralized by a vehicle with a net book value of \$32,318 at December 31, 2019. The note is non-interest bearing.	32,318 84,733	- <u>0-</u> 66,407
Current Maturities Long-Term Portion	21,625 63,108	15,938 50,469
Aggregate maturities on capital lease obligations debt are:		
December 31, 2020 2021 2022 2023 2024 Thereafter		21,625 24,081 25,562 6,464 6,464 <u>537</u> 84,733

The carrying value of the vehicles under capital lease obligations was as follows as of December 31, 2019 and 2018:

	2019	2018
Vehicles, at Cost	172,782	140,464
Accumulated Depreciation	<u>(42,139</u>)	<u>(14,046</u>)
	130,643	126,418

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 5 - CAPITAL LEASES (Continued)

Future minimum payments under capital leases at December 31, 2019, are as follows:

2020	27,362
2021	27,901
2022	27,283
2023	6,464
2024	6,464
Thereafter	536
	96,010
Amounts Representing Interest	<u>(11,277</u>)
	84,733

NOTE 6 - RETIREMENT

The Organization offers a salary reduction tax deferred annuity under Internal Revenue Code section 403(b). All employees are required, as a condition of employment, to participate after completion of a 90-day introductory period. Under this plan, pre-tax contributions are made for 5% of the employee's gross wages or the maximum allowable under current IRS regulations, whichever is less. Additionally, the Organization contributes 5% of the employees' gross wages up to the maximum allowed by law. Contributions made for the years ended December 31, 2019 and 2018, were \$38,484 and \$41,014, respectively.

NOTE 7 - CONTINGENCIES

The Organization may participate in various grant and contractual programs. These programs are subject to program compliance audits by the grantors and contractors, or their representatives. Accordingly, the Organization is potentially liable for any expenditure which may be disallowed pursuant to the terms of these programs. The Organization's management is not aware of any material items of noncompliance, which would result in the disallowance of program expenditures.

NOTE 8 - NET ASSETS WITHOUT DONOR RESTRICTIONS - BOARD DESIGNATED

Board designated net assets are included in the net assets without donor restrictions for short-term operating expenses and long-term expenditures. Board designated net assets were \$1,575,531 and \$1,484,813 at December 31, 2019 and 2018.

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 9 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions include funds restricted by donors at December 31, 2019 and 2018, for various purposes as follows:

	2019	2018
Bookmobile	49,811	56,885
Be Ready Rover	<u>304</u>	
	50,115	56,885

NOTE 10 - AVAILABILITY and LIQUIDITY

The following represents the Organization's financial assets at December 31, 2019:

Financial Assets:	
Cash and Cash Equivalents	1,445,198
Accounts Receivable	112,749
Short-Term Investments	50,000
Total Financial Assets	1,607,947
Less Amounts Unavailable for General Expenditures, Due to: Net Assets with Donor Restrictions Board Designated Funds for Bookmobile Lease Payments	50,115 32,318
Financial Assets Available to Meet Cash Needs For General Expenditures Within One Year	1,525,514

The Organization has a goal to maintain financial assets, which consist of cash and investments, on hand to meet at least 90 days of normal operating expenses, which are, on average, approximately \$575,000. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

In addition, as part of its liquidity management, The Organization invests cash in excess of daily requirements in various investments, including certificates of deposit.

NOTE 11 - SUBSEQUENT EVENTS

On March 11, 2020, the World Health Organization declared the coronavirus (COVID-19) a pandemic. On March 14, 2020, the Office of Commonwealth Libraries (part of the Department of Education) closed all public libraries in Pennsylvania. The physical location closed, but the majority of the employees worked remotely, and the Library continued to offer programs and services online. The extent of the impact of COVID-19 on the Organization's operational and financial performance will depend on certain developments including the duration and spread of the outbreak, impact on customers, employees, and vendors all of which are uncertain and cannot be predicted. At this point, the extent to which COVID-19 may impact the Organization's financial condition or results of operations is uncertain.

NOTES to FINANCIAL STATEMENTS (Continued)

NOTE 11 - SUBSEQUENT EVENTS (Continued)

During May 2020, the Organization applied for and was granted a loan through the Small-Business Administration's Paycheck Protection Program. Under the terms of the program, the Organization was eligible for a loan of \$245,357 and received funds in June 2020.

The loan provides for interest at 1.00% and is payable in equal installments beginning in December 2020 through May 2022. Under the terms of the Small-Business Administration's Paycheck Protection Program, all or a portion of the loan may be forgiven based upon spending over the 24-week period following the loan funded date. The Organization has not yet determined what amount may be eligible for this forgiveness.

Subsequent events have been evaluated through September 21, 2020, which represents the date the financial statements were available to be issued.

ANALYSIS of STATE and COUNTY FUNDING to MEMBER LIBRARIES Year Ended December 31, 2019

	State Aid	County Aid	Grand Total
Funding	\$ 1,336,167	\$ 192,000	\$ 1,528,167
Disbursements			
Adamstown Area Library	61,571	11,262	72,833
Columbia Public Library	42,027	5,862	47,889
ELANCO Library	51,475	9,784	61,259
Elizabethtown Library	78,313	11,252	89,565
Ephrata Library	155,287	11,946	167,233
Lancaster Public Library	383,708	64,918	448,626
Lititz Public Library	107,680	11,424	119,104
Manheim Community Library	39,776	8,144	47,920
Manheim Township Library	124,121	13,336	137,457
Milanof-Schock Library	61,288	9,916	71,204
Moores Memorial Library	43,466	4,288	47,754
Pequea Valley Public Library	83,787	11,888	95,675
Quarryville Library	56,295	13,036	69,331
Strasburg Heisler Library	47,373	4,944	52,317
Total Disbursements	1,336,167	192,000	1,528,167
Funding Retained by System	<u>\$ -0-</u>	\$ -0-	\$ -0-